

city of
CINCINNATI
CINCINNATI, OHIO

Fiscal Year 2022
**APPROVED ALL FUNDS
BUDGET**

BUDGET IN BRIEF





BUDGET IN BRIEF

The mission of the Cincinnati City Council is to provide, in a democratic and transparent manner, efficient and effective services that will make Cincinnati a better place in which to live, work and play.

OVERVIEW

The City of Cincinnati's Approved FY 2022 Budget in Brief is designed to help the residents of Cincinnati and the general public gain a better understanding of the City's budget. The document presents general information on the City and the public services it provides. It also outlines the operating budget revenues and expenditures as well as the capital budget resources and investments.

It would be difficult to overstate the tremendous impact that the COVID-19 pandemic has had on every aspect of life. The City has navigated these uncertain conditions and adapted the operations of the City to continue to provide legacy basic services, as well as serve pandemic specific needs. The Approved Biennial Budget for Fiscal Years (FY) 2022 and 2023 strikes a balance between continuing to respond to the immediate needs and impacts of the ongoing pandemic and investing in the future needs of our residents and City.

The American Rescue Plan (ARP) provides temporary relief from these economic concerns by allowing local governments to replace lost revenue resulting from the pandemic. Therefore, this budget includes an allocation of approximately \$67.5 million to stabilize City operations for FY 2022. The approved budget is balanced but relies on this one-time source to do so.

Guided by our budget policies and priorities, the approved budget maintains City staffing levels essential to the prompt and efficient delivery of core services, promotes public safety and economic

growth opportunities, and prioritizes enhancement of our neighborhoods. Select Approved FY 2022 Budget highlights include:

Operating

- A 53 member Police recruit class slated to begin in July 2021
- A 30 member lateral Police recruit class slated to begin in September 2021
- Two 40 member Fire recruit classes, one slated to begin in June 2021 and one slated to begin in February 2022
- 4.0 FTEs added to the Emergency Communications Center to establish a Quality Assurance (QA) team as well as a part-time Instructor to focus on training initiatives
- 3.0 FTEs added to the Citizen Compliant Authority for investigations
- 2.0 FTEs added to the City Manager's Office for the creation of the Office of Human Services

Capital

- \$16.1 million for Street Rehabilitation projects
- \$10.5 million to address Fleet Replacement needs
- \$4.1 million for Fire Facility Upgrades for renovations at various Cincinnati fire stations and training facilities
- \$1.0 million for Neighborhood Business District Improvements
- \$500,000 towards the Playhouse in the Park Marx Theatre replacement
- \$500,000 for the Warsaw Avenue Creative Campus development administered by the non-profit community development corporation Price Hill Will
- \$500,000 for Affordable Housing in the City

The Budget in Brief is intended to be a quick reference guide. For more information on the Approved FY 2022-2023 All Funds Biennial Budget, please visit <https://www.cincinnati-oh.gov/finance/budget/>.

CINCINNATI AT A GLANCE

BASIC CITY FACTS

Founded: 1788
Incorporated: March 1, 1819
Area: 79.54 sq./mi
Government Type
Mayor-Council
Mayor: John Cranley
Population: 301,394

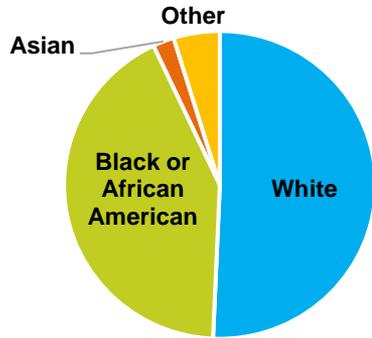
REGIONAL MAJOR EMPLOYERS

Cincinnati Children's Hospital
General Electric
The Kroger Co.
Greater Cincinnati International Airport
Mercy Health
UC Health
Procter & Gamble
TriHealth Inc.
University of Cincinnati
St. Elizabeth Healthcare

REGIONAL HOSPITALS

The Christ Hospital
Mercy Health (West)
Cincinnati Children's Hospital
Good Samaritan Hospital
Bethesda North Hospital
University of Cincinnati Medical Center
Cincinnati Veterans Affairs Medical Center
Jewish Hospital Mercy Health
Mercy Health Anderson Hosp.
Summit Behavioral Healthcare

DEMOGRAPHICS



LAND USE (SQ/MI)

Residential: 48.19
Industrial/Manufacturing: 11.16
Parks & Recreation: 9.42
Commercial: 6.13
Office: 1.78
Institutional: 1.49
Planned Development: 1.39
Urban Mixed: 0.04

EDUCATIONAL FACILITIES

Cincinnati Public Schools: 67
Charter Schools: 39
Private Schools: 125
Higher Education: 17



SERVICE STATISTICS

UTILITIES

Water Customers	240,336
Sewer Customers	226,000
Service Area	290+ sq. miles
Pump Stations	100+
Garbage (tons per year)	74,305
Recycling (tons per year)	15,450

STREETS, SIDEWALKS & BRIDGES

Paved Lane Miles	2,910
Sidewalk Lane Miles	1,700
Bridges	67
Street Lights ²	10,000
Traffic Signals	780

CITY-OWNED FACILITIES MAINTAINI

FLEET (# OF UNITS)	2,842
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HEALTH DEPARTMENT

Patients	42,315
Visits	158,954
Food Facilities Inspections	19,528

PUBLIC SAFETY ^(4,5)

Police

Sworn	1,059.00
Civilian Employees	180.00
Neighborhood Police Districts	6

Fire

Sworn	859.00
Civilian Employees	46.00
Fire Districts	4
Fire Stations	26

Emergency Communications Center

ECC Employees	141.00
ETS Employees	7.00

¹ Information as of FY 2021 unless otherwise specified.

² Approximate number of streetlights maintained by the City of

³ Number of facilities maintained by the Department of Public Services Division of City Facility Management (CFM). Does not include board-owned facilities or enterprise facilities (i.e. Health, Parks, Recreation, Metropolitan Sewer District, or Greater Cincinnati Water Works facilities.)

⁴ Information from Approved FY 2022 Budget.

⁵ Emergency Communications Center (ECC) includes ECC employees as well as Enterprise Technology Solutions (ETS employees assigned to ECC.)

CITY FACTS



260 schools received training from CHD Get Vaccinated Team



1,297 greenspace locations maintained



100+ computers installed for online learning at Recreation Centers



74 Lane Miles Paved & Completed in CY 2020



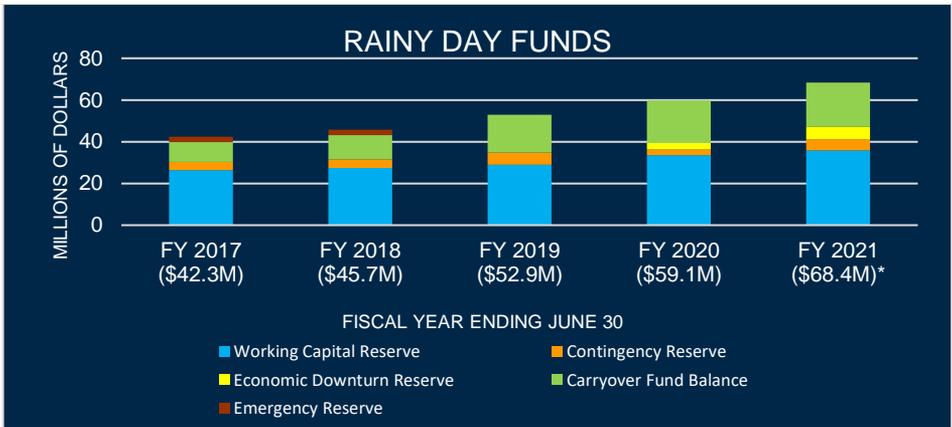
7 Community Health Centers



236 Minority and/or Women Business Enterprises Actively Certified

RAINY DAY FUNDS

The City’s Stabilization Funds Policy was established in 2015 and was amended in 2019. The amended policy establishes a goal of setting aside 16.7% of general operating revenues as reserves. At the end of the fiscal year 2021, the carryover balance was \$118.4 million. However, the Administration proposes setting aside \$50.0 million in an Income Tax Reserve for Refunds account to address the City’s income tax liability, which leaves \$68.4 million to be allocated to the reserve accounts as set forth in the Stabilization Funds Policy.



*The FY 2021 Rainy Day Funds total does not include the \$50.0 million proposed for the Income Tax Reserve for Refunds.

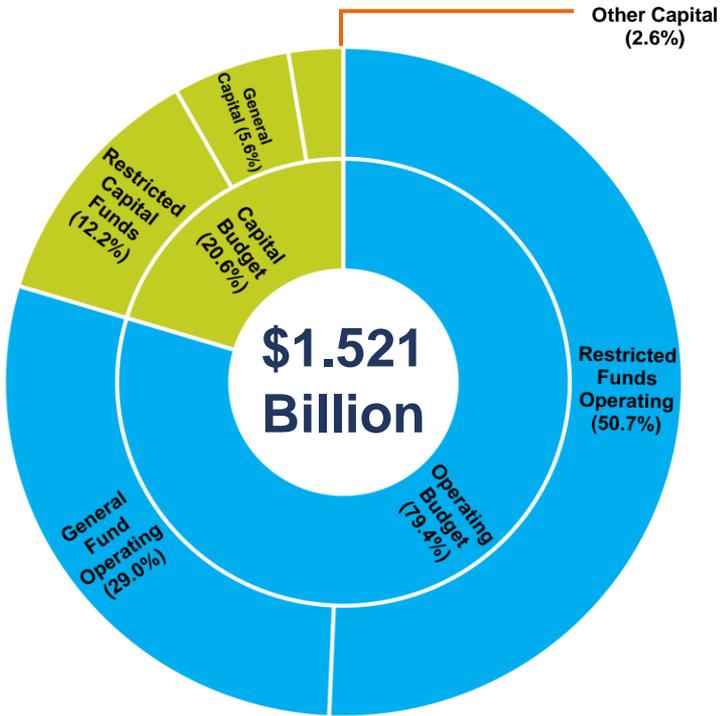
MILLAGE AND PROPERTY TAX

Property tax is subdivided into two components, one for General Fund operating purposes and one for debt requirements for the Capital Improvement Program. The CY 2022 Property Tax rate is 3.97 mills for General Fund operating purposes and 7.5 mills for debt requirements for the Capital Improvement Program.



Total Assessed Value	\$178,900	\$500,000	\$1,000,000
CY 2022 – 11.47 mills per \$1,000	\$2,052	\$5,735	\$11,470
CY 2021 – 12.69 mills per \$1,000	\$2,270	\$6,345	\$12,690
CY 2020 – 12.45 mills per \$1,000	\$2,227	\$6,225	\$12,450
CY 2019 – 12.42 mills per \$1,000	\$2,222	\$6,210	\$12,420
CY 2018 – 12.10 mills per \$1,000	\$2,165	\$6,050	\$12,100

ALL FUNDS EXPENDITURE BUDGET

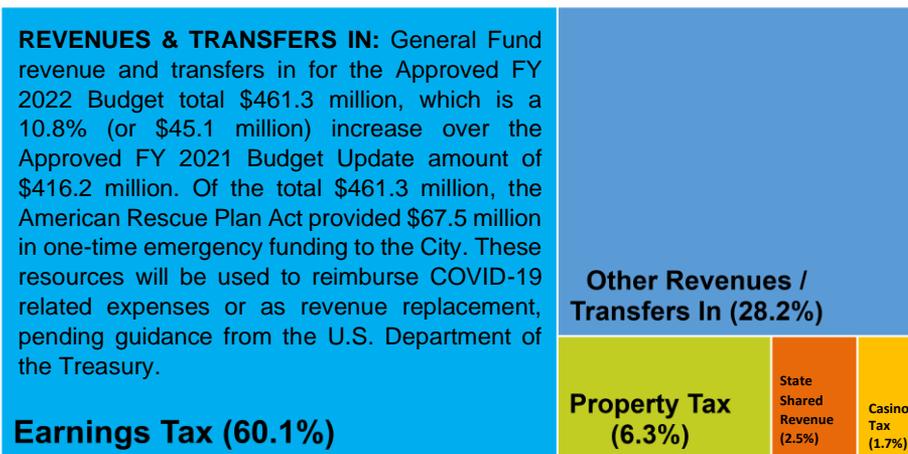


OPERATING BUDGET – \$1.211B (79.6%): The City’s Operating Budget includes personnel compensation and fringe benefit costs, leveraged support, and daily operating expenses such as building leases, gasoline, contractual services, etc. The Operating Budget is funded primarily through an Earnings Tax, Property Tax, and State Shared Revenue as well as other smaller sources. The Operating Budget is comprised of the General Fund (36.4%) and Restricted Funds (63.6%).

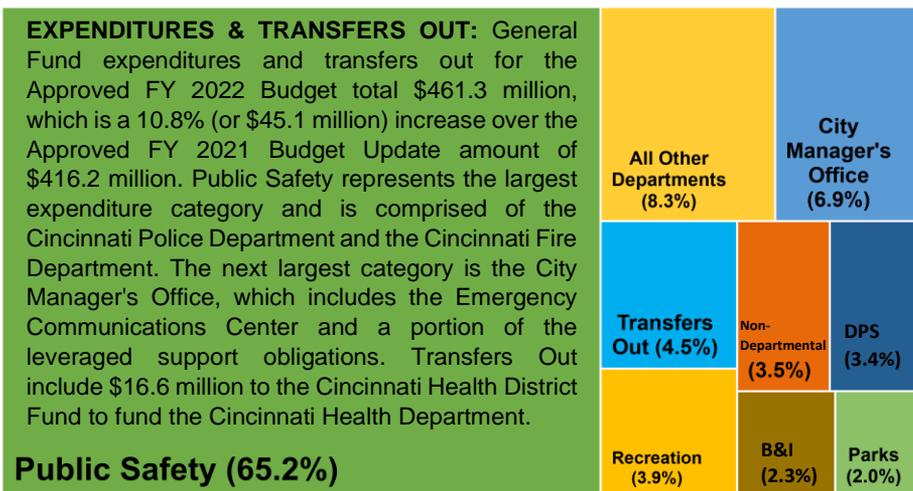
CAPITAL BUDGET – \$309.7M (20.4%): The City’s Capital Budget funds major improvements to City roads, facilities, infrastructure, etc. Capital needs are included in the six-year Capital Improvement Plan (CIP). The Capital Budget is revised annually based on resources and needs. The Capital Budget consists of General Capital (27.5%), Restricted Capital Funds (59.7%), and Other Resources, which includes Special Revenue Capital Funds (0.2%) and Grants and Matching Funds (12.7%).

GENERAL FUND OPERATING BUDGET

In governmental accounting, the General Fund is the primary operating fund and accounts for 36.8% of the Approved FY 2022 All Funds Operating Budget. Many of the daily functions of a municipality are supported by the General Fund. Below are graphical representations and descriptions of General Fund Revenue and General Fund Expenditures by category.



Not Shown: Investments, 0.9%; Parking Meters, 0.3%.

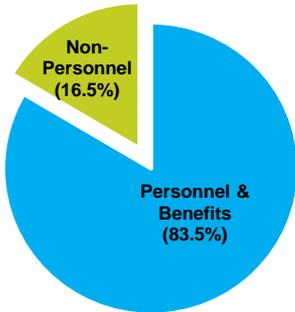


Note: Department of Buildings and Inspections is represented as "B&I" and Department of Public Services is represented as "DPS".

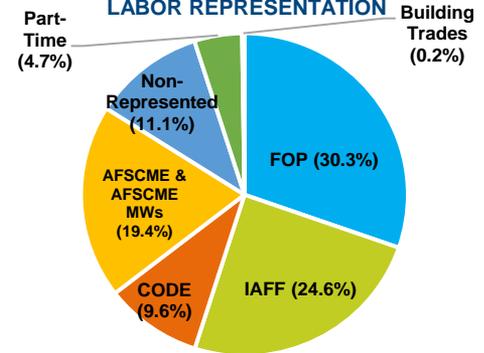
PERSONNEL

Personnel is a major component of the operating budget. Employee wages and fringe benefits account for 83.5% of the General Fund Budget with 85.1% of General Fund employees represented by labor contracts. Further, public safety employees account for 54.9% of all General Fund positions.

GENERAL FUND PERSONNEL VS. NON-PERSONNEL EXPENDITURES



GENERAL FUND EMPLOYEE LABOR REPRESENTATION



In the Spring of FY 2020, the City of Cincinnati experienced sharp declines in revenues due to the COVID-19 pandemic and further severe consequences were anticipated in FY 2021, FY 2022, and beyond. The City Council and the Administration realized the necessity to take swift action to react to immediate and projected budget deficits while maintaining essential core services. Responding to these challenges, the Administration developed several aggressive measures to reduce personnel operating costs. One of those measures was the development of an Early Retirement Incentive Program (ERIP) to eliminate current and future vacant positions. Many departments re-organized to continue to provide a similar level of service with fewer FTEs. A total of 117 positions were eliminated across all funds in FY 2021 as part of the ERIP.

The FY 2022-2023 Approved Biennial Budget does not include the displacement or layoff of City employees. However, the ERIP has significantly impacted City-wide staffing levels and departmental organizational structures. It should also be noted that eligible employees are still entering the Deferred Retirement Option Program (DROP) with similar consequences and challenges to staffing levels.

LEVERAGED SUPPORT

NEIGHBORHOOD SUPPORT

3CDC (For Fountain Square)	\$200,000
3CDC (Operating Support for Washington Park and Ziegler Park)	\$375,000
Chamber of Commerce - Immigration Center Partnership (COMPASS)	\$50,000
Community Urban Agriculture	\$20,000
Invest in Neighborhoods	\$50,000
Keep Cincinnati Beautiful	\$475,000
Millcreek Valley Conservancy District	\$40,000
Neighborhood Business Districts	\$120,000
Neighborhood Community Councils†	\$425,000
Cincinnati Neighborhood Games	\$10,000
Summer Youth Jobs Initiative†	\$250,000
Youth Employment Opportunities††	\$150,000
TOTAL NEIGHBORHOOD SUPPORT	\$2,165,000

ECONOMIC DEVELOPMENT

African American Chamber of Commerce†	\$425,000
Artswave Black and Brown Artists Fund†	\$75,000
CincyTech	\$250,000
Cintrifuse	\$250,000
Cintrifuse Hackathon	\$20,000
City Hall Small Business Support	\$8,000
Film Commission	\$56,250
Green Umbrella§	\$87,000
Hillman Accelerator	\$100,000
Homebase Cincinnati (formerly CDC Association of Greater Cincinnati)	\$143,000
MORTAR†	\$65,000
Regional Economic Development Initiative (REDI)	\$250,000
The Port	\$700,000
TOTAL ECONOMIC DEVELOPMENT	\$2,429,250

HUMAN SERVICES AND VIOLENCE PREVENTION

Bethany House*	\$100,000
Center for Addiction Treatment*	\$87,500
Center for Closing the Health Gap*	\$750,000
Children's Home Job Readiness Program†	\$100,000
Cincinnati Works*	\$250,000
City Human Services Fund (administered by United Way)*	\$5,980,060
Eviction Prevention Initiatives†	\$250,000
GeneroCity 513	\$75,000
Immigrant and Refugee Law Center*	\$50,000
Needle Exchange Program	\$150,000
Shelterhouse (formerly Strategies to End Homelessness (Winter Shelter))	\$305,000
The University of Cincinnati's Legal Access Program	\$50,000
Women Helping Women Domestic Violence Enhanced Response Team (WHW DVERT)	\$250,000
HUMAN SERVICES AND VIOLENCE PREVENTION TOTAL	\$8,397,560

GRAND TOTAL

\$12,991,810

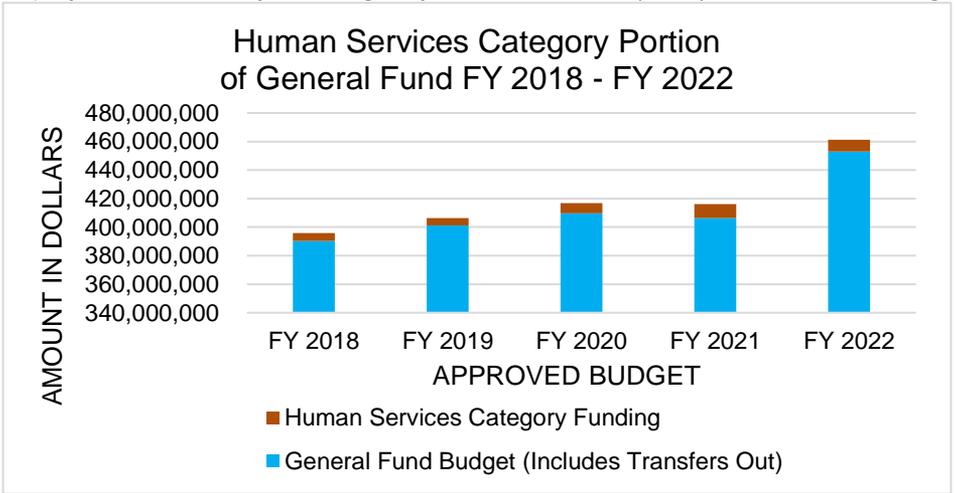
* Denotes items that received full or partial funding through Federal entitlement or Coronavirus Aid, Relief, and Economic Security (CARES) Act funds in FY 2021

† Denotes items that received full or partial one-time funding from the General Fund or a Restricted Fund in FY 2021.

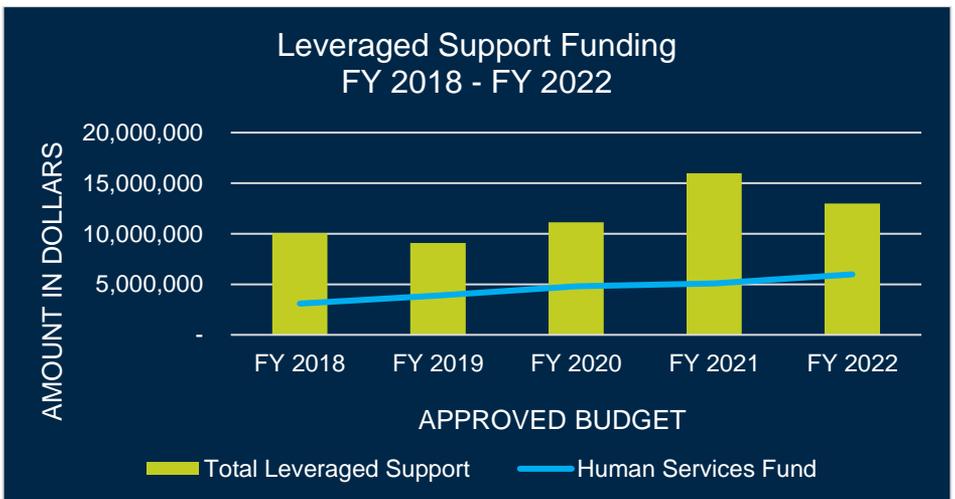
‡ Additional funding required to ensure Youth Employment Opportunities has sufficient resources for the entirety of FY 2022.

§ \$37,000 was previously allocated to Greater Cincinnati Energy Alliance. It is now administered by Green Umbrella.

The Approved FY 2022 Budget supports the creation and staffing of a new Office of Human Services, which is part of the City Manager’s Office. This newly established office is responsible for the Human Services Category of leveraged support as well as the City’s programming addressing homelessness – including deployment of the City’s Emergency Solutions Grant (ESG) entitlement funding.

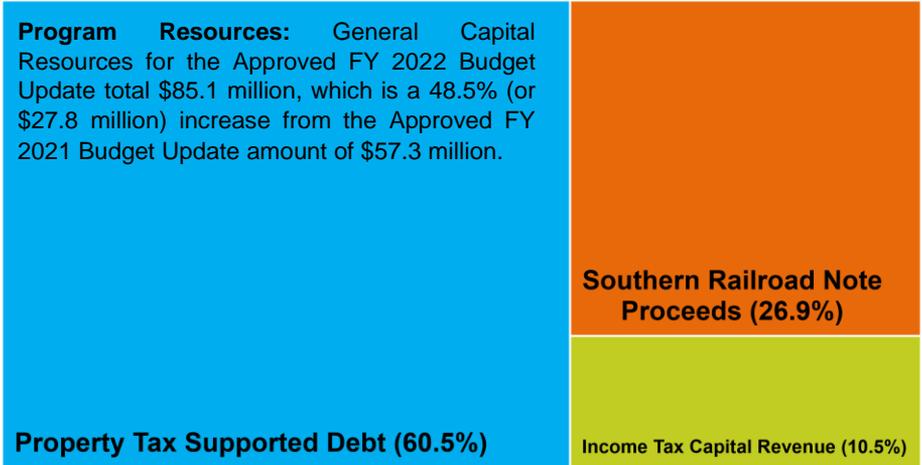


Leveraged support is broken down into three categories, including Neighborhood Support, Economic Development, and Human Services & Violence Prevention. The Human Services & Violence Prevention category includes the City’s Human Services Fund, which is administered by the United Way. The funding for the Human Services Fund is based on a percentage of the General Fund Budget.

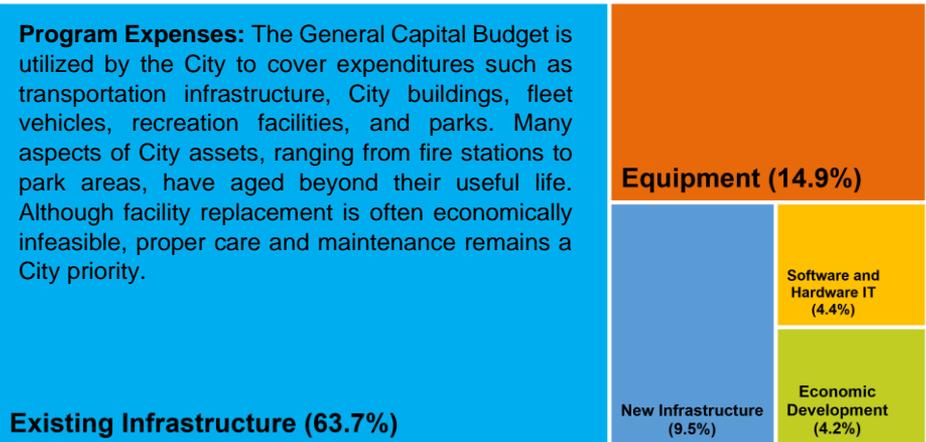


GENERAL CAPITAL BUDGET

A capital improvement project is defined as the improvement of an existing City asset or the purchase of a new City asset that increases the value of the public asset or extends its useful life. For a project to be considered in the Capital Budget, it must be more than \$5,000 and have a useful life of at least five years. Below are graphical representations of General Capital Resources and General Capital Expenditures by category.



Not shown: Reprogramming, 1.2%; Miscellaneous Other Revenue, 0.9%.



Not shown: Housing Neighborhood Development, 1.5%; Information Technology Infrastructure, 1.0%; Debt Service Payments, 0.6%; and Environment, 0.2%.

RESTRICTED AND SPECIAL REVENUE FUNDS CAPITAL BUDGET

The Approved FY 2022 Capital Budget Restricted and Special Revenue Funds totals \$185.4 million, which represents a \$54.7 million increase over the Approved FY 2021 Restricted and Special Revenue Funds Capital Budget Update of \$130.7 million.

As the chart indicates, Metropolitan Sewer District Capital Improvements account for 60.9% of the total Restricted and Special Revenue Funds Capital Budget. The Metropolitan

Sewer District of Greater Cincinnati (known as MSD) protects public health and the environment through the safe and efficient collection and treatment of wastewater for 43 of the 49 political subdivisions in Hamilton County, Ohio, and small parts of Butler, Clermont, and Warren counties.



The Water Works Permanent Improvements account for 36.1% of the Restricted and Special Revenue Funds Capital Budget and is the next biggest component. Greater Cincinnati Water Works (GCWW) employees provide customers with a plentiful supply of high-quality water, support environmental sustainability, and deliver excellent services in a financially responsible manner. GCWW has been a municipally owned and operated utility since it was purchased by the City of Cincinnati in 1839.

Stormwater Management is the next largest and last notable component of the Restricted and Special Revenue Funds Capital Budget with an FY 2022 Budget of \$3.9 million. The seven remaining categories account for the remaining \$1.6 million.



APPROVED FY 2022 CAPITAL BUDGET RESTRICTED & SPECIAL REVENUE FUNDS	
RESTRICTED FUNDS	
Metropolitan Sewer District Capital Improvements	112,855,800
Water Works PIF	67,000,000
Stormwater Management	3,939,000
General Aviation	341,000
Convention Center	230,000
Parking System Facilities	208,500
Water Works*	149,000
Metropolitan Sewer District*	123,500
Telecommunications	30,000
TOTAL RESTRICTED FUNDS	\$ 184,876,800
SPECIAL REVENUE FUNDS	
Special Housing PIF	500,000
TOTAL SPECIAL REVENUE FUNDS	\$ 500,000
GRAND TOTAL	\$ 185,376,800

*Represents amount transferred for IT shared costs.

MAJOR ACCOMPLISHMENTS HIGHLIGHTS

CITY MANAGER'S OFFICE

The Office of the City Manager lent a full-time staff member to the Department of Health to assist with the pandemic response. CMO staff were instrumental in implementing a remote call center system, rolling out vaccine distribution to the public, and mobilizing over 400 volunteer medical reserve corps members in the effort.

The Office of the City Manager, upon the Mayor's May 8, 2020 executive order, activated a cross departmental team aimed at expedited permits and processes for restaurants seeking to expand their exterior dining areas, both onto the public rights of way and private parking lots. On May 14, 2020, the City launched a public facing webpage, guideline booklet, and online application to assist restaurants with outdoor dining. This effort has since expanded into a permanent program.



CINCINNATI HEALTH DEPARTMENT

Due to the COVID-19 Pandemic response, the Communicable Disease Unit (CDU) and the Epidemiology program scaled up with an incident command system (ICS) structure and COVID-19 command center. The team conducted more than 20,000 investigations and made more than 100,000 phone calls to the community. Epidemiology developed a dashboard and neighborhood-specific maps to monitor and track the spread of COVID-19.



DEPARTMENT OF PUBLIC SERVICES (DPS)

The Neighborhood Operations Division (NOD) collected more than 3,800 tons of yard waste from approximately 70,500 homes and removed over 800 dead animals from streets and rights-of-way.

DPS maintained 1,297 greenspace locations, completed over 620 illegal dumping cleanups, and removed over 434 graffiti tag locations throughout the City.

DEPARTMENT OF RECREATION

The Cincinnati Recreation Commission (CRC) partnered with the Health Department to offer COVID-19 vaccination sites serving more than 6,000 residents.

In coordination with Cincinnati Bell, CRC installed a new public Wi-Fi network at all recreation centers giving staff and customers alike a robust Wi-Fi network. CRC completed the installation of more than 100 new desktop computers which included the majority of CRC's 30 sites.

GREATER CINCINNATI WATER WORKS

Low-income financial assistance was provided to 110 customers through the Help Eliminate Lead Pipes (HELP) program. Premise services completed 11,876 repairs to non-reading water meters for residential customers.

Completed 849 water main repairs associated with leaks, breaks, and defective valves and 907 fire hydrant maintenance and replacement activities. The valve section operated 2,536 valves.

For a full list of accomplishments, please refer to the Approved Budget document at <https://www.cincinnati-oh.gov/finance/budget/>.

