

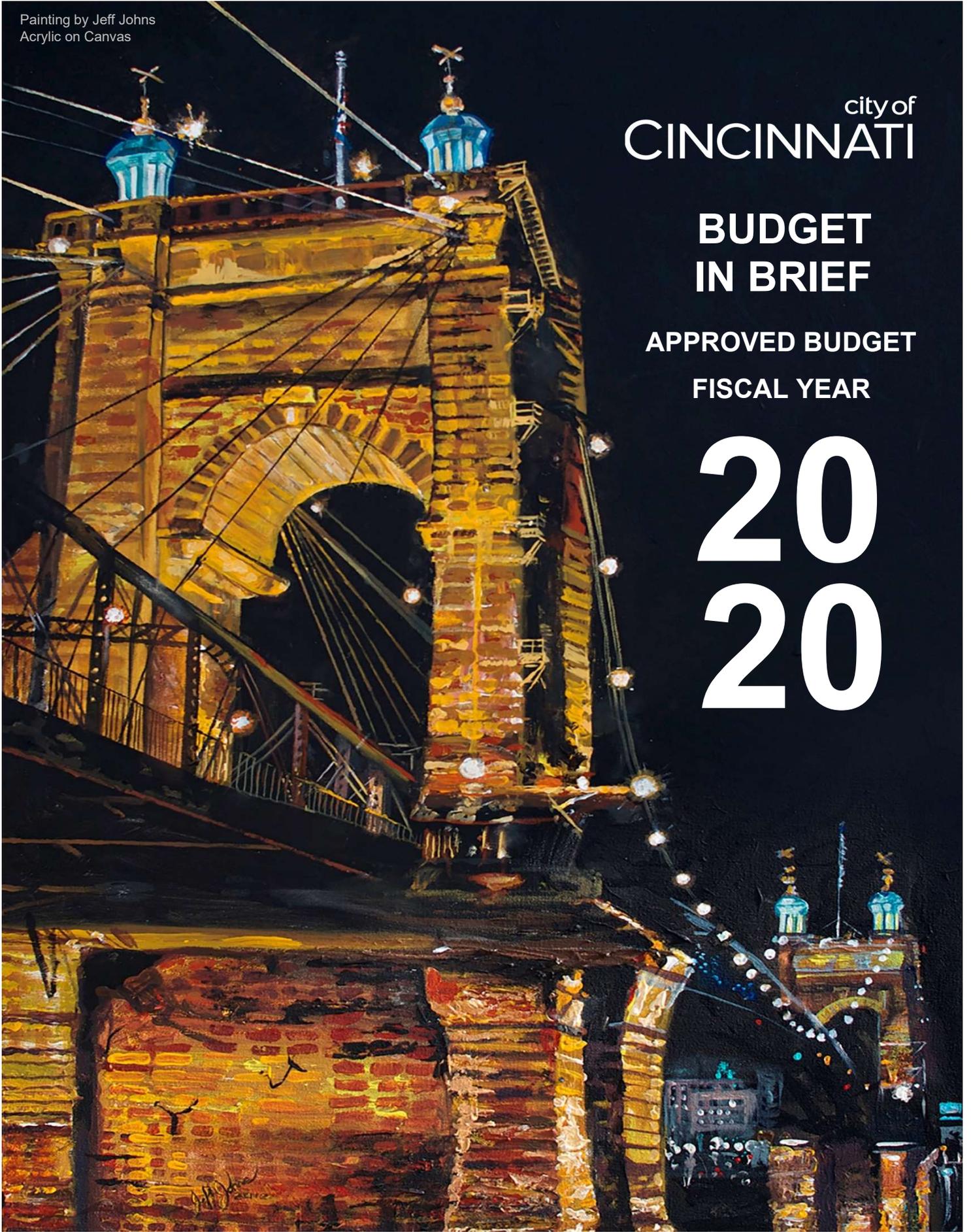
Painting by Jeff Johns
Acrylic on Canvas

city of
CINCINNATI

**BUDGET
IN BRIEF**

**APPROVED BUDGET
FISCAL YEAR**

**20
20**





BUDGET IN BRIEF

The mission of the Cincinnati City Council is to provide, in a democratic and transparent manner, efficient and effective services that will make Cincinnati a better place in which to live, work and play.

OVERVIEW

The City of Cincinnati's Approved FY 2020 Budget in Brief is designed to help the residents of Cincinnati and the general public gain a better understanding of the City's budget. The document presents general information on the City and the public services it provides. It also outlines the operating budget revenues and expenditures as well as the capital budget resources and investments.

The City faced the difficult challenge of closing an \$18.9 million General Fund budget deficit for FY 2020. In order to close the gap, the budget development process entailed participation from all City stakeholders. City employees offered more than 110 ideas for improving processes, eliminating costs, and enhancing efficiencies. The City also held three public engagements sessions for citizens and community partners to provide their input. Ultimately, the Mayor and the City Council prioritized maintaining core services as well as the importance of pedestrian safety and landslide mitigation efforts. Through this collaborative process, they City was able to close the deficit and approve a structurally balanced budget without laying off employees. Major Approved FY 2020 Budget highlights include:

Operating

- \$11.1 million in Leveraged Support for community partners
- \$0.9 million for software licenses and network backup services
- \$0.5 million in additional positions
- \$0.1 million for Emergency Operation Center (EOC) improvements
- \$75,000 for software to track and retain text messaging on City issued cell phones
- \$34,000 for Police Department interview room improvements

Capital

- \$24.8 million for street rehabilitation
- \$3.0 million for Recreation improvements
- \$3.0 million for Fire Department Self Contained Breathing Apparatus (SCBA)
- \$0.8 million for Pedestrian Safety Improvements
- \$0.8 million for Neighborhood Business District Improvements
- \$0.6 million for Affordable Housing
- \$0.3 million for facility renovations and technology improvements to the Emergency Communications Center (ECC)

An update to the second year of the Biennial Budget, FY 2021, will be developed, approved, and appropriated separately.

The Budget in Brief is intended to be a quick reference guide. For more information on the Approved FY 2020-2021 Biennial Budget, please visit <https://www.cincinnati-oh.gov/finance/budget/>

CINCINNATI AT A GLANCE

BASIC CITY FACTS

| | |
|------------------|---------------|
| Founded: | 1788 |
| Incorporated: | March 1, 1819 |
| Area: | 79.54 sq./mi |
| Government Type: | Mayor-Council |
| Mayor: | John Cranley |
| Population: | 298,987 |

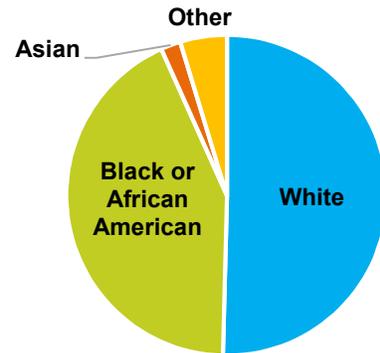
REGIONAL MAJOR EMPLOYERS

Cincinnati Children's Medical Center
 General Electric
 The Kroger Co.
 Greater Cincinnati International Airport
 Mercy Health
 UC Health
 Procter & Gamble
 TriHealth Inc.
 University of Cincinnati
 St. Elizabeth Healthcare

REGIONAL HOSPITALS

The Christ Hospital
 Mercy Health (West)
 Cincinnati Children's Hospital
 Good Samaritan Hospital
 Bethesda North Hospital
 University of Cincinnati Medical Center
 Cincinnati Veterans Affairs Medical Center
 Jewish Hospital Mercy Health
 Mercy Health Anderson Hospital
 Summit Behavioral Healthcare

DEMOGRAPHICS



LAND USE (SQ/MI)

| | |
|--------------------------|-------|
| Residential | 48.19 |
| Industrial/Manufacturing | 11.16 |
| Parks & Recreation | 9.42 |
| Commercial | 6.13 |
| Office | 1.78 |
| Institutional | 1.49 |
| Planned Development | 1.39 |
| Urban Mixed | 0.04 |

EDUCATIONAL FACILITIES

| | |
|---------------------------|-----|
| Cincinnati Public Schools | 55 |
| Charter Schools | 39 |
| Private Schools | 125 |
| Higher Education | 17 |



SERVICE STATISTICS

UTILITIES

| | |
|---------------------------|----------------|
| Water Customers | 240,336 |
| Sewer Customers | 226,000 |
| Service Area | 290+ sq. miles |
| Pump Stations | 100+ |
| Garbage (tons per year) | 72,360 |
| Recycling (tons per year) | 15,676 |

STREETS, SIDEWALKS & BRIDGES

| | |
|----------------------------|--------|
| Paved Lane Miles | 2,936 |
| Sidewalk Lane Miles | 1,700 |
| Bridges | 73 |
| Street Lights ¹ | 10,000 |
| Traffic Signals | 780 |

CITY-OWNED FACILITIES MAINTAINED ² 88

FLEET (# OF UNITS) 2,591

HEALTH DEPARTMENT

| | |
|-----------------------------|---------|
| Patients | 53,569 |
| Visits | 146,723 |
| Food Facilities Inspections | 21,085 |

PUBLIC SAFETY

Police

| | |
|-------------------------------|----------|
| Sworn | 1,059.00 |
| Civilian Employees | 184.00 |
| Neighborhood Police Districts | 6 |

Fire

| | |
|--------------------|--------|
| Sworn | 859.00 |
| Civilian Employees | 49.00 |
| Fire Districts | 4 |
| Fire Stations | 26 |

Emergency Communications Center

| | |
|---------------|--------|
| ECC Employees | 134.00 |
| ETS Employees | 9.00 |

¹ Approximate number of streetlights maintained by the City of Cincinnati.

² Number of facilities maintained by the Department of Public Services Division of City Facility Management (CFM). Does not include board-owned facilities or enterprise facilities (i.e. Health, Parks, Recreation, Metropolitan Sewer District, or Greater Cincinnati Water Works facilities.)

CITY FACTS



17 Higher Education Facilities



95.1% of 911 calls answered in under 10 seconds in CY 2018



52 City Parks



31,000 Potholes filled in CY 2018

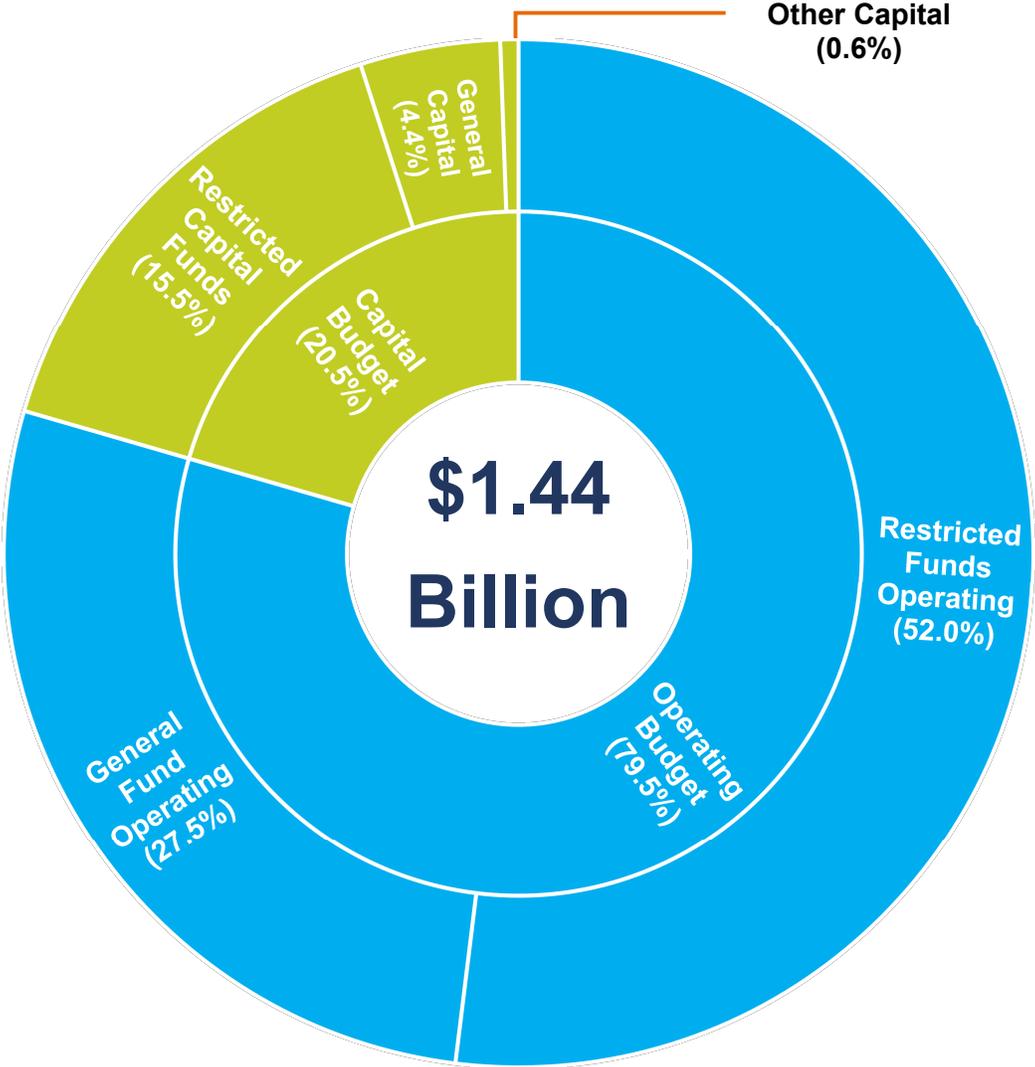


8 Community Health Centers



175 Certified Small Business Enterprises

ALL FUNDS EXPENDITURE BUDGET

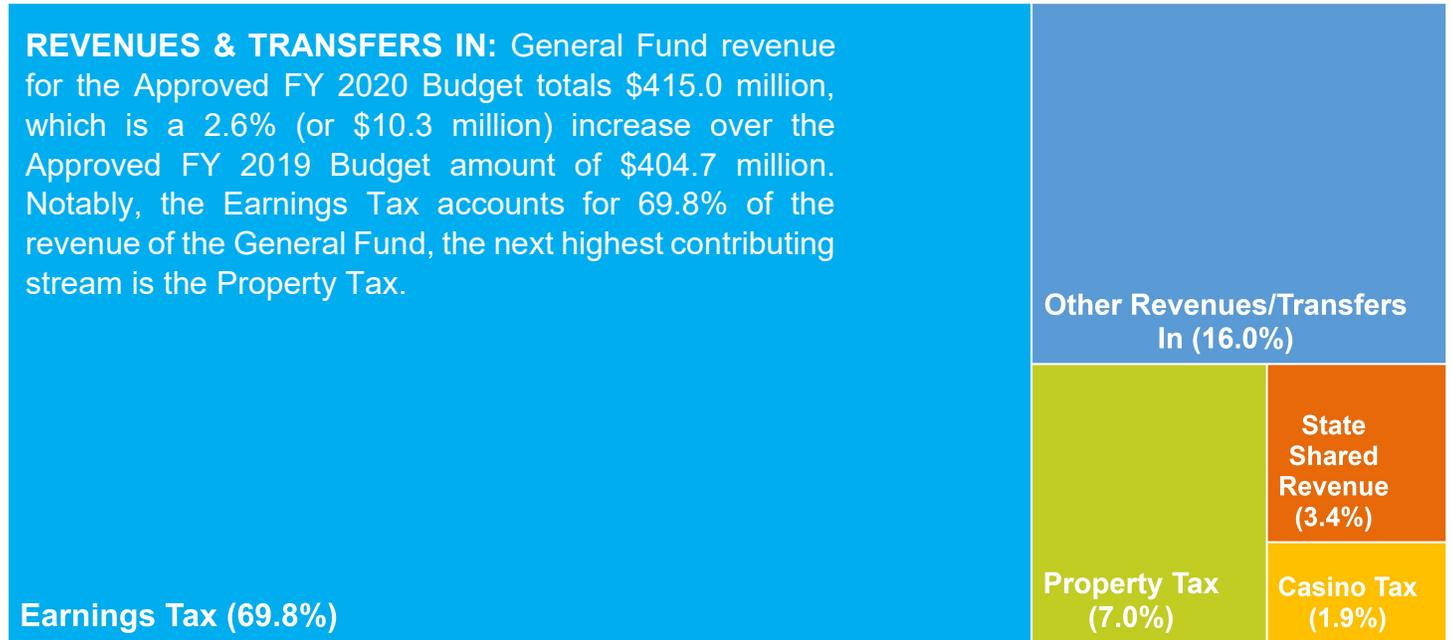


OPERATING BUDGET – \$1.146B (79.5%): The City’s Operating Budget includes personnel compensation and fringe benefit costs, leveraged support, and daily operating expenses such as building leases, gasoline, contractual services, etc. The Operating Budget is funded primarily through an Earnings Tax, Property Tax, and State Shared Revenue as well as other smaller sources. The Operating Budget is comprised of the General Fund (34.6%) and Restricted Funds (65.4%).

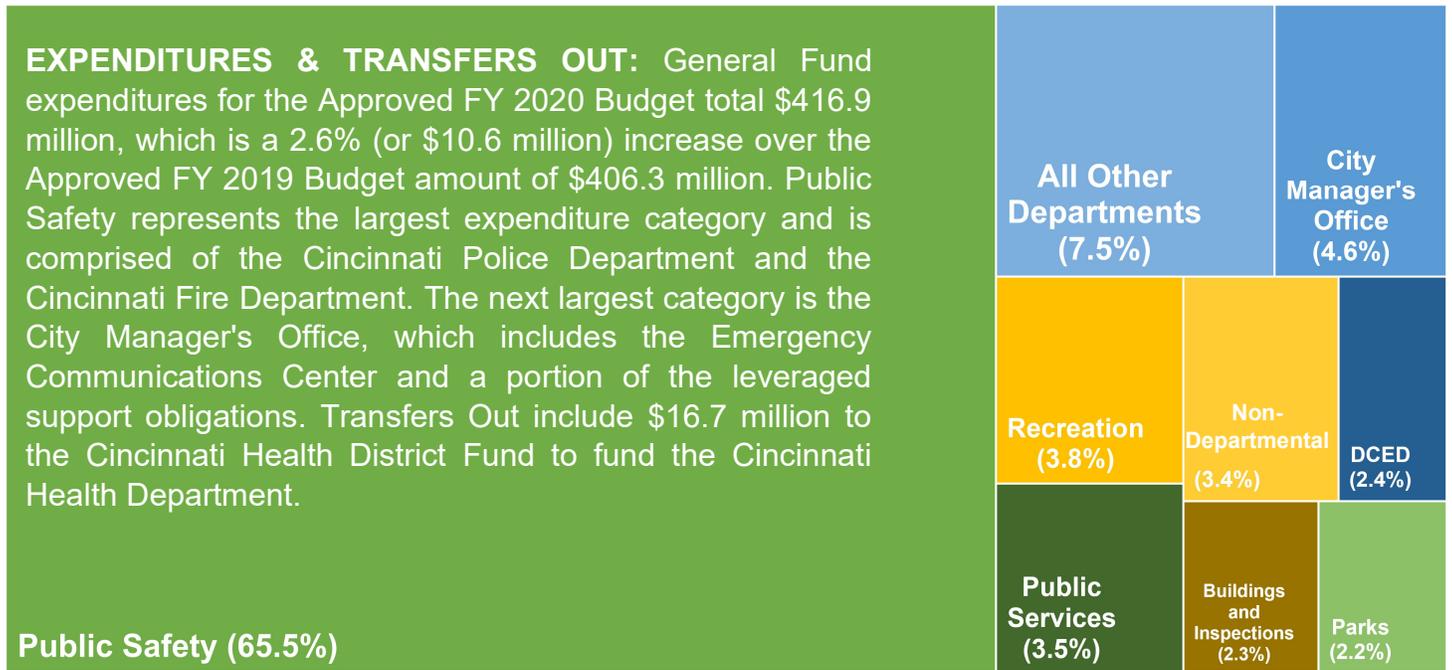
CAPITAL BUDGET – \$295.9M (20.5%): The City’s Capital Budget funds major improvements to City roads, facilities, infrastructure, etc. Capital needs are developed over the six-year Capital Improvement Plan (CIP). The Capital Budget is revised annually based on resources and needs. The Capital Budget consists of General Capital (21.5%), Restricted Capital Funds (75.8%), and Other Resources, which includes Special Revenue Capital Funds (0.1%) and Grants and Matching Funds (2.8%).

GENERAL FUND OPERATING BUDGET

In governmental accounting, the General Fund is the primary operating fund and accounts for 34.6% of the Approved FY 2020 All Funds Operating Budget. Many of the daily functions of a municipality are supported by the General Fund. Below are graphical representations and descriptions of General Fund Revenue and General Fund Expenditures by category.



Not Shown: Parking Meters, 1.0%; Investments, 1.0%.

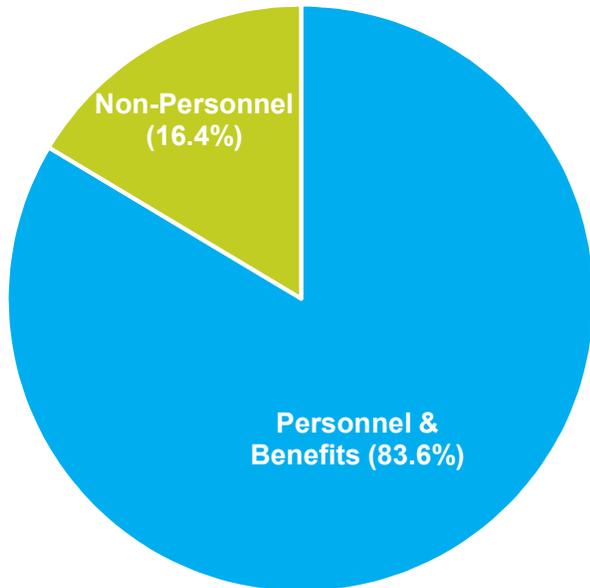


Note: Department of Community and Economic Development represented as "DCED".

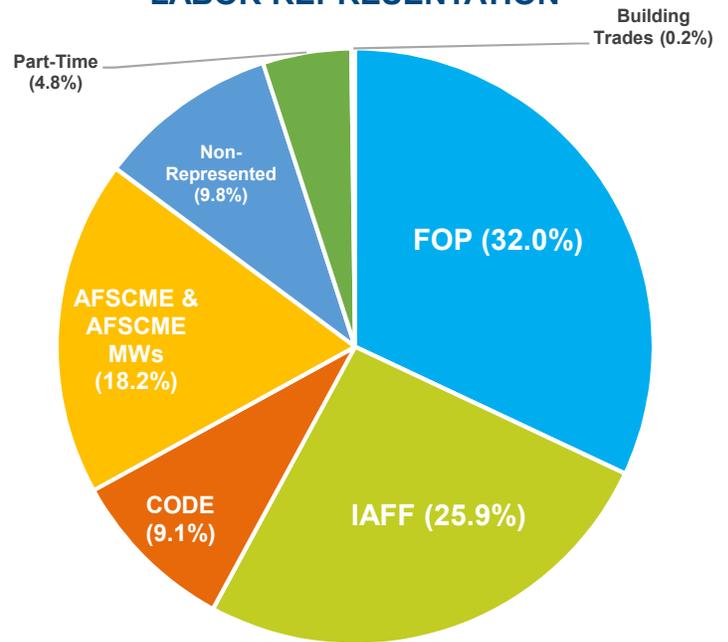
PERSONNEL

Personnel is a major component of the operating budget. Employee wages and fringe benefits account for 83.6% of the General Fund Budget with 85.4% of General Fund employees represented by labor contracts. Further, public safety employees account for 69.2% of all General Fund positions.

GENERAL FUND PERSONNEL VS. NON-PERSONNEL EXPENDITURES



GENERAL FUND EMPLOYEE LABOR REPRESENTATION



The Approved FY 2020 All Funds Budget includes funding for 6,139.48 Full-Time Equivalents (FTE), which is a net decrease of 50.36 FTE from the Approved FY 2019 Budget Update. While the Approved FY 2020 Budget does not include the layoff of City employees, a significant number of General Fund FTE were eliminated. The Approved FY 2020 General Fund Budget includes funding for 3,316.04 FTE, which is a net decrease of 252.34 FTE from the Approved FY 2019 Budget Update. Of this reduction, 227.88 FTE were non-public safety positions. These reductions include both permanent position eliminations as well as transfers or shifts to Restricted Funds. FTE transfers represent a majority of those reductions.

The change in the Public Safety FTE is due primarily to reductions in both the Police Department and the Emergency Communications Center. The Police Department reduction is the result of several factors: 1) a decrease of 10.0 FTE Clerk Typist, 2) a recalculation that reverses the 15.0 FTE increase from the Community Oriented Policing Services (COPS) Hiring grant in FY 2018, and 3) a Computer Programmer/Analyst position was administratively transferred from Enterprise Technology Solutions (ETS) to the Cincinnati Police Department (CPD), and 4) the elimination of a 0.46 FTE Co-Op/Student Intern. There are no changes to the Fire Department's Approved FY 2020 FTE complement.

LEVERAGED SUPPORT

The City of Cincinnati leverages funding and other resources to support neighborhood revitalization, economic development, human services, and violence prevention. The Approved FY 2020 Budget includes the following leveraged support which totals \$11.1 million, or 2.7% of the Approved FY 2020 General Fund Budget. Among the \$11.1 million in total leveraged support, \$7.1 million or 1.7% of the Approved FY 2020 General Fund Budget is dedicated to Human Services and Violence Prevention.

LEVERAGED SUPPORT

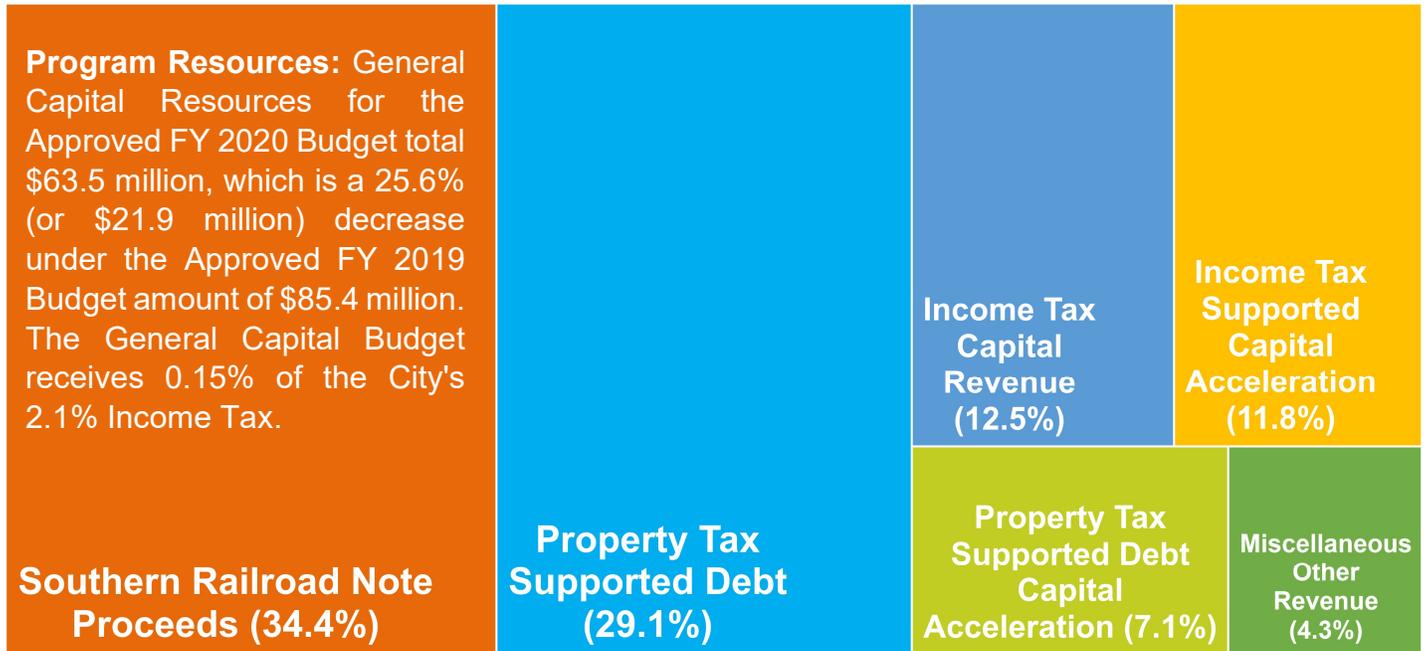
| NEIGHBORHOOD SUPPORT | |
|--|---------------------|
| 3CDC (For Fountain Square) | \$200,000 |
| 3CDC (Operating Support for Washington Park and Ziegler Park) | \$375,000 |
| Chamber of Commerce - Immigration Center Partnership (COMPASS) | \$50,000 |
| Community Urban Agriculture (FY 2020 One-Time Funding) | \$20,000 |
| Invest in Neighborhoods (FY 2020 Partial One-Time Funding of \$12,500) | \$50,000 |
| Keep Cincinnati Beautiful (FY 2020 Partial One-Time Funding of \$75,000) | \$400,000 |
| Neighborhood Business Districts | \$120,000 |
| Neighborhood Community Councils | \$340,000 |
| Neighborhood Games (FY 2020 One-Time Funding) | \$10,000 |
| Summer Youth Jobs Initiative | \$250,000 |
| The Corporation for Findlay Market | \$0 |
| TOTAL NEIGHBORHOOD SUPPORT | \$1,815,000 |
| ECONOMIC DEVELOPMENT | |
| African American Chamber of Commerce | \$325,000 |
| CincyTech | \$250,000 |
| Cintrifuse | \$250,000 |
| Film Commission (FY 2020 One-Time Funding) | \$56,250 |
| Greater Cincinnati Energy Alliance | \$37,000 |
| Hillman Accelerator (FY 2020 One-Time Funding) | \$100,000 |
| Homebase Cincinnati (formerly CDC Association of Greater Cincinnati) | \$143,000 |
| MORTAR | \$65,000 |
| Regional Economic Development Initiative (REDI) | \$250,000 |
| The Port (formerly Greater Cincinnati Redevelopment Authority / Port Authority)* | \$700,000 |
| TOTAL ECONOMIC DEVELOPMENT | \$2,176,250 |
| HUMAN SERVICES AND VIOLENCE PREVENTION | |
| Bethany House (FY 2020 One-Time Funding) | \$100,000 |
| Center for Addiction Treatment (FY 2020 Partial One-Time Funding of \$41,250) | \$87,500 |
| Center for Closing the Health Gap (FY 2020 Partial One-Time Funding of \$492,250) | \$750,000 |
| Cincinnati Works | \$250,000 |
| City Human Services Fund (administered by United Way) | \$4,800,000 |
| Eviction Prevention Initiative | \$250,000 |
| FamiliesFORWARD (Victory Over Violence: Building Family Resiliency) (FY 2020 One-Time Funding) | \$75,000 |
| GeneroCity 513 | \$75,000 |
| Immigrant and Refugee Law Center (FY 2020 One-Time Funding) | \$50,000 |
| Needle Exchange Program | \$150,000 |
| Santa Maria Community Services (Lower Price Hill Collaborative) (FY 2020 One-Time Funding) | \$100,000 |
| Shelterhouse | \$200,000 |
| Strategies to End Homelessness (Winter Shelter) | \$105,000 |
| The University of Cincinnati's Legal Access Program (FY 2020 One-Time Funding) | \$50,000 |
| Urban League of Greater Southern Ohio (Youth Councils) (FY 2020 One-Time Funding) | \$99,583 |
| Violence Prevention Program (administered by United Way)** | \$0 |
| HUMAN SERVICES AND VIOLENCE PREVENTION TOTAL | \$7,142,083 |
| GRAND TOTAL | \$11,133,333 |

*The leveraged support for The Port will be reimbursed based on a contractual obligation; FY 2020 General Fund Revenues have been increased by \$700,000 to reflect this.

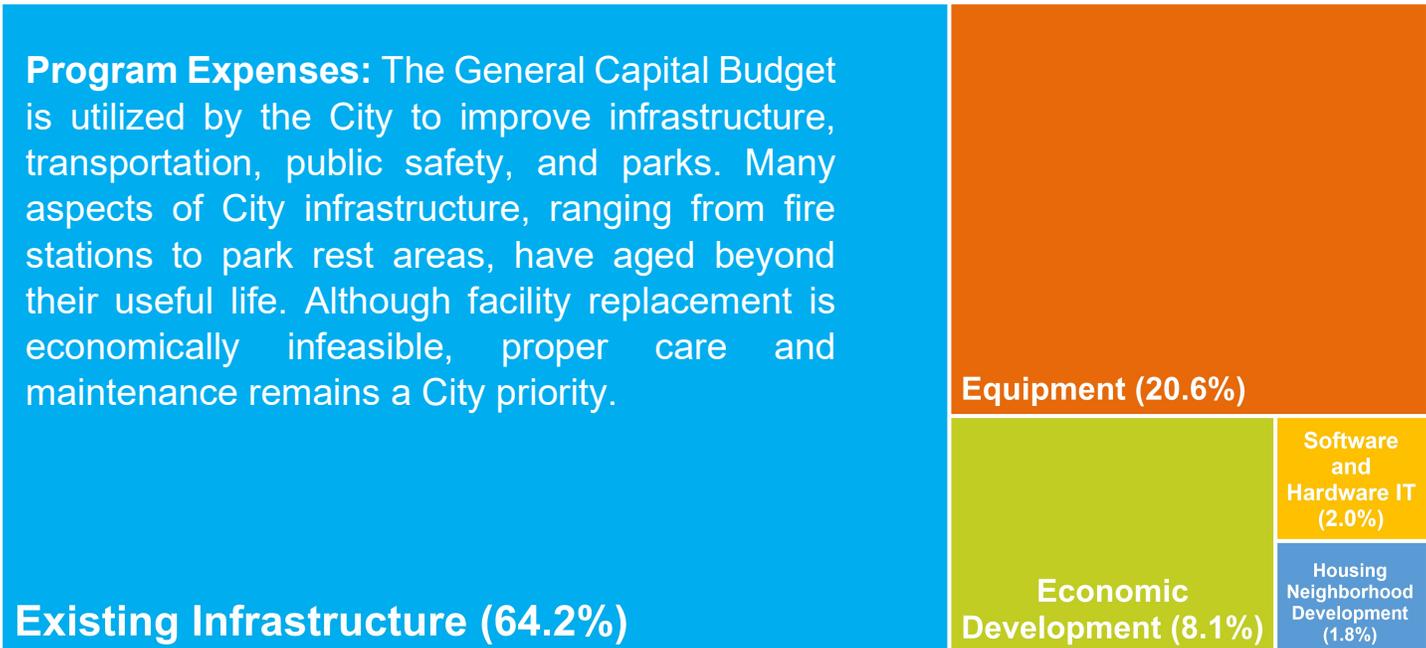
**Beginning in FY 2020, Violence Prevention funding is included in the City Human Services Fund, which is administered by United Way. Ordinance No. 0212-2019 established the City of Cincinnati's human service funding priorities for FY 2020 and advised United Way of City Council's priorities as follows: Reduced Homelessness, 31.5%; Comprehensive Workforce Development Support, 31.5%; Emergency Wrap-Around Services (through Project LIFT), 17.0%; Addiction Prevention, 11.5%; Violence Prevention, 3.5%; Senior Services, 3.0%; Overhead, 2.0%.

GENERAL CAPITAL BUDGET

A capital improvement project is defined as the improvement of an existing City asset or the purchase of a new City asset that increases the value of the public asset or extends its useful life. For a project to be considered in the Capital Budget, it must be more than \$5,000 and have a useful life of at least five years. Below are graphical representations of General Capital Resources and General Capital Expenditures by category.



Not shown: Reprogramming, 0.7%.



Not shown: Information Technology Infrastructure, 1.6%; Debt Service Payments, 1.0%; New Infrastructure 0.5%; and Environment, 0.1%.

RESTRICTED AND SPECIAL REVENUE FUNDS CAPITAL BUDGET

The Approved FY 2020 Restricted and Special Revenue Funds Capital Budget totals \$224.6 million, which represents a \$4.6 million increase from the Approved FY 2019 Restricted and Special Revenue Funds Capital Budget of \$220.0 million.

As the chart shows, the Metropolitan Sewer District accounts for 60.1% of the total Restricted and Special Revenue Funds Capital Budget. The Metropolitan Sewer District of Greater Cincinnati (known as MSD) protects public health and the environment through the safe and efficient collection and treatment of wastewater for 43 of the 49 political subdivisions in Hamilton County, Ohio, and small parts of Butler, Clermont, and Warren counties.



Greater Cincinnati Water Works has been a municipally owned and operated utility since it was purchased by the City of Cincinnati in 1839. Stormwater management is the next biggest and last notable component of the Restricted and Special Revenue Funds Capital Budget. The nine remaining Funds are budgeted at amounts less than \$1 million.

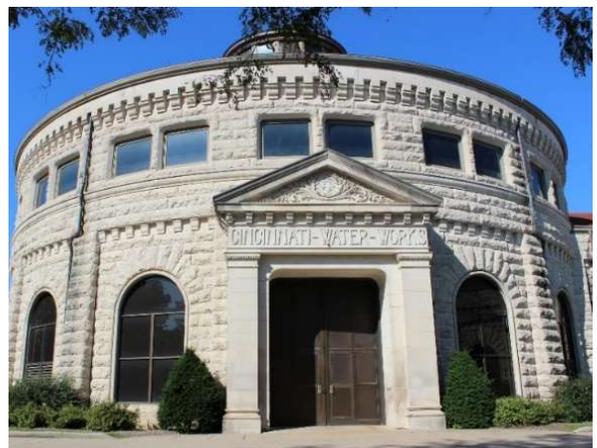
APPROVED FY 2020 CAPITAL BUDGET RESTRICTED & SPECIAL REVENUE FUNDS

| RESTRICTED FUNDS | |
|-------------------------------|-----------------------|
| Metropolitan Sewer District | 135,039,195 |
| Water Works | 79,032,000 |
| Stormwater Management | 9,050,000 |
| General Aviation | 592,000 |
| Convention Center | 230,000 |
| Parking System Facilities | 103,500 |
| Income Tax-Transit | 100,000 |
| Telecommunications Services | 30,000 |
| Municipal Golf | 1,500 |
| TOTAL RESTRICTED FUNDS | \$ 224,178,195 |

| SPECIAL REVENUE FUNDS | |
|--------------------------------------|-------------------|
| Downtown/OTR West Equivalent | 175,000 |
| Special Housing PIF | 175,000 |
| Downtown South/Riverfront Equivalent | 40,000 |
| TOTAL SPECIAL REVENUE FUNDS | \$ 390,000 |

| | |
|--------------------|-----------------------|
| GRAND TOTAL | \$ 224,568,195 |
|--------------------|-----------------------|

Water Works accounts for 35.2% of the Restricted and Special Revenue Funds Capital Budget and is the next biggest component. Greater Cincinnati Water Works employees provide customers with a plentiful supply of high-quality water, support environmental sustainability, and deliver excellent services in a financially responsible manner.



MAJOR ACCOMPLISHMENTS HIGHLIGHTS

CITY MANAGER'S OFFICE

Cincinnati won the Bloomberg American Cities Climate Challenge, becoming one of 25 cities sharing \$70 million in support and technical assistance from Bloomberg Philanthropies to cut carbon emissions.

More than 25 new Open Data sets were published by the Office of Performance and Data Analytics (OPDA), including Business Licenses, Fleet Inventory, Fuel Usage, and Small Cell Data.



DEPARTMENT OF COMMUNITY & ECONOMIC DEVELOPMENT

Through the competitive Neighborhood Business District Improvement Program process, DCED awarded \$1.3 million to various community organizations for revitalization projects.

Assisted Fussball Club Cincinnati, LLC in creating a development agreement for a 21,000-seat Major League Soccer Stadium in the West End to house FC Cincinnati. The agreement leverages both public and private investments.

CINCINNATI FIRE DEPARTMENT

Trained two Fire Cadet classes (summer and winter) for a total of 48 Cadets, exposing youth to Fire Service.

Conducted over 30 “Stop the Bleed” classes for fire companies, schools, private companies, and other government agencies.



CINCINNATI POLICE DEPARTMENT

After a successful first year of ShotSpotter implementation, with a 42.31% reduction in shooting victims in the coverage area and a 29.17% reduction in shooting victims overall in District Four, the Department is engaged in expanding ShotSpotter to a three-square mile area of District Three, including East, West, and Lower Price Hill.



DEPARTMENT OF PUBLIC SERVICES

Collected household waste for 94,000 homes weekly.

Completed 5,496 service requests and repaired 31,000 potholes in Calendar Year 2018.

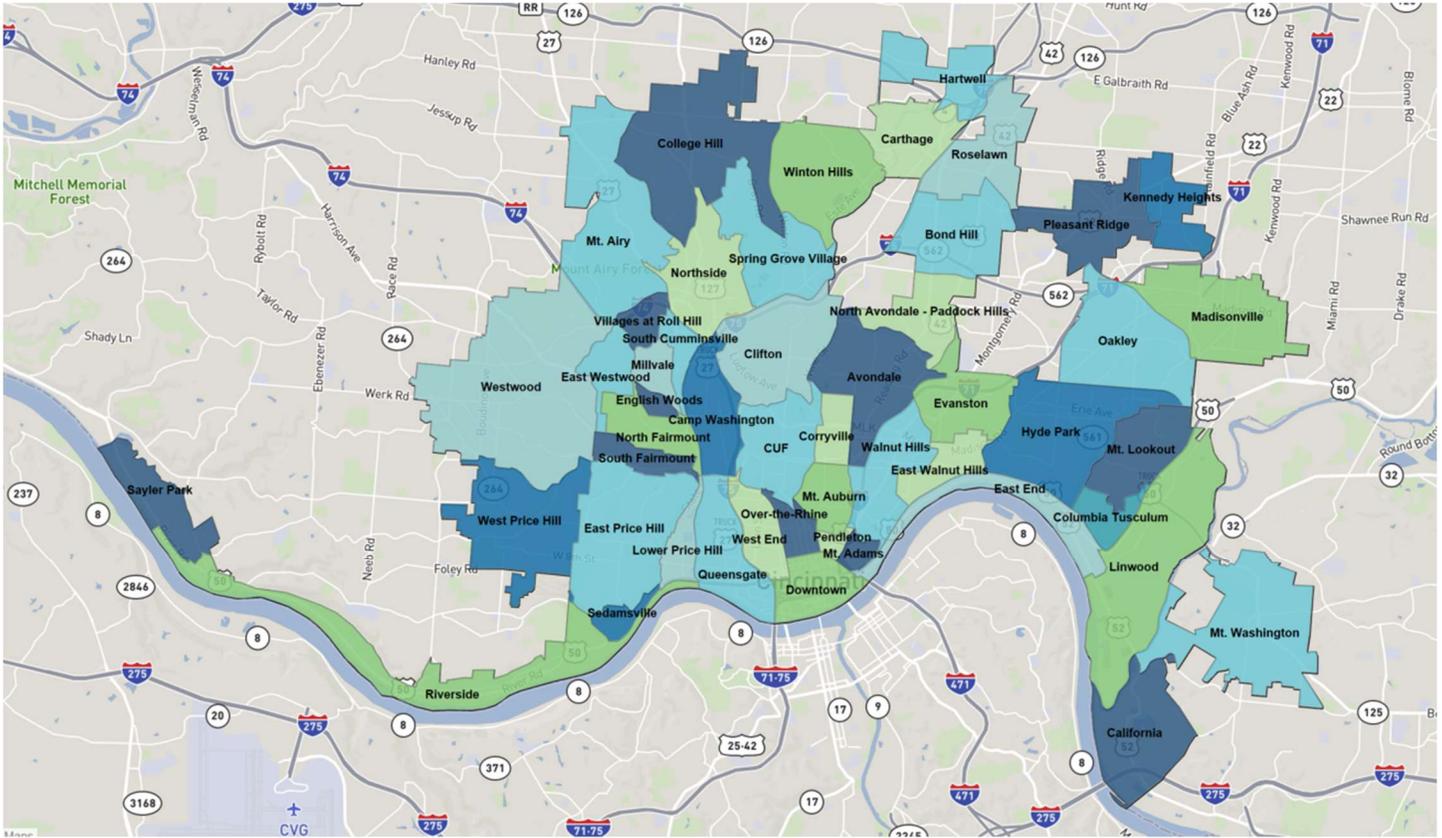
Fleet Services estimates 4,400 preventative maintenance services were performed on City Fleet equipment in FY 2019.

GREATER CINCINNATI WATER WORKS

Greater Cincinnati Water Works employees attended 18,712 hours of training.

Completed repairs to 11,952 non-reading meters for residential customers.

For a full list of accomplishments, please refer to the Approved Budget document at <https://www.cincinnati-oh.gov/finance/budget/>.



CINCINNATI NEIGHBORHOODS

- Avondale
- Bond Hill
- California
- Camp Washington
- Carthage
- Central Business District
- Clifton
- College Hill
- Columbia-Tusculum
- Corryville
- CUF
- East End
- East Price Hill
- East Walnut Hills
- East Westwood
- English Woods
- Evanston
- Fay Apartments
- Hartwell
- The Heights
- Hyde Park
- Kennedy Heights
- Linwood
- Lower Price Hill
- Madisonville
- Millvale
- Mt. Adams
- Mt. Airy
- Mt. Auburn
- Mt. Lookout
- Mt. Washington
- North Avondale
- North Fairmont
- Northside
- Oakley
- Over-the-Rhine
- Paddock Hills
- Pendleton
- Pleasant Ridge
- Queensgate
- Riverside
- Roselawn
- Saylor Park
- Sedamsville
- South Cumminsville
- South Fairmont
- Spring Grove Village
- Walnut Hills
- West End
- West Price Hill
- Westwood
- Winton Hills